

April 29, 2019 Page 1 of 11

Company Note	2
Investment Thesis	4
Company Overview	4
Financial Data	6
Financial Analysis	7
Ratings History	8
Tigress Research Methodology Overview	8
Glossary of Key Terms and Measures	8
Contacts	9
Analyst Certification	9
Research Disclosures	9
Tigress Research Investment Rating Meanings and Distribution	9
Specific Disclosures for the companies that are the subject of this Report	10
Research Report Disclaimer	11
About Tigress Financial	
Partners I I C	11

VMware, Inc. Class A (VMW-US) Software

- We reiterate our Strong Buy rating as VMW continues to experience broad-based strength across all key product lines.
- Business Performance continues to accelerate driven by broad-based strength across all products.
- VMW continues to expand its product portfolio with key strategic acquisitions.
- VMW offers the most robust cloud infrastructure suite of products supporting all aspects of IT infrastructure including data center, desktop, and mobile access.
- VMW's strong balance sheet and cash flow will continue to fund growth through ongoing R&D investments and strategic acquisitions along with ongoing share repurchases.
- VMW is on our Research Focus List and in our Focused Opportunity Portfolio.

Research (646) 780-8880 research@tigressfp.com

Trading (646) 780-8890 trading@tigressfp.com

Tigress Financial Partners LLC

Member of FINRA / MSRB / SIPC 410 Park Avenue New York, NY 10022 (212) 430-8700 www.tigressfinancialpartners.com

Tigress Financial Partners seeks to do business with the companies that are the subject of these reports. Please refer to the last three pages of this report for important certification, disclosure and disclaimer Information. © 2019 Tigress Financial Partners LLC. No part of this report may be reproduced or redistributed in any form.



April 29, 2019 Page 2 of 11

Company Note

VMware, Inc. Class A (VMW-US) Software

Ivan Feinseth
Director of Research
(646) 780-8901 Direct
ifeinseth@tigressfp.com

Research Action:
Reiterate rating

 Rating:
 Strong Buy

 Prior Rating:
 Strong Buy

 Price 04/26/2019:
 \$199.71

 52 Week High /
 \$203.35

 Low:
 \$129.33

Key Data: (TTM as of Jan-19) **Excess Cash per Share:** \$6.01 **Annual Dividend:** \$0.00 **Dividend Yield:** 0.00% Avg. Volume (30 Day): 1 0M **Shares Outstanding:** 410.4M Float: 378.2M Short Interest: 4.7M SI % / Float 1.25% **Equity MV:** \$81,969.2M Sales TTM: \$8,973.0M Beta: 1.17 **EBITDAR:** \$4,997.8M NOPAT: \$1,888.4M **Total Invested Capital:** \$6,102.6M 21.41% Return on Capital: **Cost of Capital:** 6.87% **Economic Profit:** \$1,282.4M Market Value Added: \$20,930.2M

Current Operations Value:

Future Growth Value:

\$27,491.7M

(\$458.9)M

- We reiterate our Strong Buy rating as VMW continues to experience broad-based strength across all key product lines. VMW continues to experience strong demand especially for its NSX and vSan products as well as its Software-Defined Data Center (SDDC) and Virtual Desktop Infrastructure (VDI) software. VMW continues to experience broad-based strength across all product lines. Integration with Amazon's AWS and Microsoft are both further upside catalysts. VMware reported strong Q4 FY19 results driven by ongoing strength in its core virtualization business. It continues to experience broad-based strength across all key product lines. VMware is seeing increasing acceleration for adoption of its NSX and vSan products as well as its Software-Defined Data Center (SDDC) and Virtual Desktop Infrastructure (VDI) software. VMware continues to benefit from its dominant position in cloud-based virtual server and desktop product offerings. VMware will continue experiencing strong revenue growth as companies continue to update IT infrastructures and continue to move greater workloads to hosted and hybrid cloud environments. VMware's growth will also come from new product offerings that focus on network and storage virtualization and increased mobile connectivity, as well as significant growth opportunities in the rollout of high-speed 5G connectivity. I believe further upside exists from current levels and continue to recommend purchase.
- Business Performance continues to accelerate driven by broadbased strength across all products. For the 12 months ending February 1, 2018, Net Sales Revenue increased 13.28% Y/Y from \$7.92 billion to \$8.97 billion. We forecast a further increase of 12% to \$10.05 billion over the NTM. Economic Operating Cash Flow (EBITDAR) increased 21.02% Y/Y from \$4.13 billion to \$5 billion over the LTM. We forecast a further increase of 5.9% to \$5.29 billion over the NTM. Net Operating Profit After Tax (NOPAT) increased 46.52% Y/Y from \$1.29 billion to \$1.89 billion over the LTM. We forecast a further increase of 4.2% to \$1.97 billion over the NTM. Return on Capital (ROC) increased from 11.66% to 21.41% over the LTM. We forecast a further increase to 24.1% over the NTM. Economic Profit increased 141.35% Y/Y from \$531.4 million to \$1.28 billion over the LTM. We forecast a further increase of 12.5% to \$1.44 billion over the NTM. VMW's strong ability to create an increasing Return on Capital and greater Economic Profit will continue to drive increased shareholder value creation.



April 29, 2019 Page 3 of 11

VMware, Inc. Class A (VMW-US)

Software

- VMW continues to expand its product portfolio with key strategic acquisitions. VMW recently acquired Heptio, adding to its expertise in deploying a Kubernetes containerized application management platform. Heptio will open new channels for VMW to further engage the open source development community, providing upstream Kubernetes as well as supporting the cloud-based native needs of some of the world's largest enterprises. VMW also recently acquired remote support solution provider AetherPal that provides its customers with a single platform approach for digital workspace management.
- VMW offers the most robust cloud infrastructure suite of products supporting all aspects of IT infrastructure including data center, desktop, and mobile access. VMW continues to diversify and expand its product portfolio through both acquisition and in-house development. New products like vSAN, NSX, vSphere, and VxRail are growing quickly and offsetting declines in computer-related products. VMW also recently acquired Desktone which pioneered Desktops as a Service (DaaS), a desktop virtualization software platform that enables the deployment of Windows desktops, and applications from the cloud to any user, anywhere, on any device. VMW also acquired Airwatch, a provider of enterprise mobility management software and management systems for content, applications and email.
- VMW's strong balance sheet and cash flow will continue to fund growth through ongoing R&D investments and strategic acquisitions along with ongoing share repurchases. On December 31, 2018, VMW paid a special dividend of \$26.81 as part of the conclusion of the conversion of its tracking stock into Dell Technologies Inc. (DELL-US, Non-Rated). After paying the special dividend, VMW currently has \$2.46 billion, \$6.01 per share, in excess cash along with our expected generation of \$5.28 billion in Economic Operating Cash Flow (EBITDAR) over the NTM, enabling it to continue funding growth initiatives including ongoing investments in R&D, and strategic acquisitions along with ongoing share repurchases. Since 2010, VMW has announced \$7.9 billion in open market share repurchases and has repurchased just over \$5 billion worth of stock including \$1.45 billion in 2018. VMW repurchased \$42 million worth of stock in its most recent quarter and currently has \$834 million in repurchase authorization remaining.
- VMW is on our Research Focus List and in our Focused
 Opportunity Portfolio. VMW offers investors the best way to play the
 growth in cloud migration, and server and desktop virtualization. VMW's
 virtualization platforms play an integral role in our cloud investment
 theme.



April 29, 2019 Page 4 of 11

VMware, Inc. Class A (VMW-US)

Software

Investment Thesis

VMW is the leading provider of desktop and server virtualization software enabling companies to use hosted computing power and to deploy applications for employees to use remotely. VMW pioneered Virtual Desktop Infrastructure (VDI) virtualization technology that hosts a desktop operating system on a centralized server in a data center. VMW will continue experiencing strong revenue growth as companies continue to update IT infrastructures and continue to move greater workloads to hosted and hybrid cloud environments. VMW's growth will also come from new product offerings that focus on network and storage virtualization and increased mobile connectivity. We believe VMW is one of the best ways to play the massive growth of hybrid cloud computing environments and ongoing cloud migration trends.

Company Overview

VMware, Inc. (VMW-US) is the world's leading provider of server and desktop virtualization solutions. VMware provides virtual cloud infrastructure processing platforms and empowers business mobility connectivity. Its products include Virtual Server Management, Hybrid Cloud Computing Environments, Software-Defined Data Centers, and Virtual Desktop Management. VMware empowers the modern datacenter, integrated public clouds, and digital workspaces, along with adding increased security. VMware helps drive lower IT service costs and improve operational efficiencies as well as provide business continuity and remote access management, along with software lifecycle management and virtual desktop management.

VMware develops and markets its services offerings within three main product groups: Software-Defined Data Center (SDDC), End-User Computing (EUC), and Hybrid Cloud Computing (HCC). VMware services over 500,000 customers globally supported by an ecosystem of over 75,000 value-added partners. VMware has service offering and marketing relationships with all top computer hardware vendors and service providers including Alphabet (GOOGL-US), Amazon AWS (AMZN-US), Cisco Systems (CSCO-US), Hewlett-Packard Enterprises (HPE-US), IBM (IBM-US), and Microsoft (MSFT-US), along with IT service providers and consultants.



April 29, 2019 Page 5 of 11

VMware, Inc. Class A (VMW-US)

Software

VMware's main product lines include:

VMware Cloud Foundation - an integrated cloud infrastructure platform providing a software- defined computing, storage, networking, and security infrastructure.

vSphere - an industry-leading server virtualization platform.

NSX - a network virtualization platform which allows networking hardware like routers and switches to be reconfigured and managed by via software.

VMware sells its products through its own direct sales force in close to 120 offices globally and through a network of distributors which accounts for approximately 40% of revenue and includes Arrow Electronics Inc. (ARW-US), Ingram Micro (IM-US), and Tech Data Corp. (TECD-US) which in turn sell to end resellers and end-users.

VMware was acquired by EMC in 2004 for \$625 million and then brought public in an IPO in 2007. In September 2016, VMware's parent company EMC was acquired by Dell for \$67 billion.

VMware operates and reports revenue in three Business Segments:

Software Maintenance - (50% of revenue) includes Software as a Service (SaaS) subscriptions, and software implementation and maintenance.

License - (42% of revenue) provides licensing of software to end users.

Professional Services - (8% of revenue) provides software implementation and training.

VMware reports revenue in two Geographic Segments: the United States (47% of revenue) and International (53% of revenue).



April 29, 2019 Page 6 of 11

VMware, Inc. Class A (VMW-US)

Software

Financial Data

Report Basis Reported Period Ending	LTM 12/31/2013	LTM 12/31/2014	LTM 12/31/2015	LTM 12/31/2016	LTM 02/02/2018	LTM 02/01/2019	NTM 01/31/2020	5 Yr Average	3 Yr Average	Current Trend
Net Sales Revenue	\$5,206.6	\$6,035.0	\$6,648.0	\$7,092.0	\$7,921.0	\$8,973.0	\$10,050.0	\$7,333.8	\$7,995.3	\$9,511.5
Sales Growth	13.06%	15.91%	10.16%	6.68%	11.69%	13.28%	12.00%	11.54%	10.55%	12.64%
Sales Growth Trend	16.73%	14.77%	12.46%	8.07%	9.69%	12.64%	12.51%	11.53%	10.13%	12.58%
Economic Operating Cash Flow (EBITDAR)	\$2,698.7	\$2,877.5	\$3,110.2	\$3,553.0	\$4,129.7	\$4,997.8	\$5,290.8	\$3,733.6	\$4,226.8	\$5,144.3
EBITDAR Margin	51.83%	47.68%	46.78%	50.10%	52.14%	55.70%	52.64%	50.48%	52.64%	54.17%
EBITDAR Growth	15.59%	6.62%	8.09%	14.24%	16.23%	21.02%	5.86%	13.24%	17.16%	13.44%
Net Operating Profit Before Tax (NOPBT)	\$1,215.0	\$1,208.5	\$1,369.2	\$1,593.0	\$1,923.7	\$2,247.8	\$2,405.3	\$1,668.4	\$1,921.5	\$2,326.6
NOPBT Margin	23.34%	20.02%	20.60%	22.46%	24.29%	25.05%	23.93%	22.48%	23.93%	24.49%
NOPBT Growth	32.21%	-0.54%	13.30%	16.35%	20.76%	16.85%	7.00%	13.34%	17.99%	11.93%
Cash Operating Income Tax	\$140.7	\$187.8	\$243.8	\$310.4	\$634.8	\$359.4	\$437.8	\$347.2	\$434.9	\$398.6
Economic Tax Effective Rate	11.58%	15.54%	17.81%	19.48%	33.00%	15.99%	18.20%	20.36%	22.82%	17.10%
Net Operating Profit After Tax (NOPAT)	\$1,074.4	\$1,020.7	\$1,125.4	\$1,282.6	\$1,288.9	\$1,888.4	\$1,967.5	\$1,321.2	\$1,486.6	\$1,928.0
NOPAT Margin	20.64%	16.91%	16.93%	18.09%	16.27%	21.05%	19.58%	17.85%	18.47%	20.31%
NOPAT Growth	40.01%	-5.00%	10.26%	13.97%	0.49%	46.52%	4.19%	13.25%	20.33%	25.35%
Cash & Equivalents	\$6,175.0	\$7,185.0	\$7,612.0	\$8,124.0	\$11,799.0	\$2,913.0	\$3,277.5	\$7,526.6	\$7,612.0	\$3,095.3
Total Assets	\$12,327.0	\$15,216.0	\$15,865.0	\$16,643.0	\$20,693.0	\$14,662.0	\$16,496.8	\$16,615.8	\$17,332.7	\$15,579.4
Non - Interest Bearing Liabilities (NIBLs)	\$4,758.0	\$5,756.0	\$6,054.0	\$6,543.0	\$8,049.0	\$9,137.0	\$10,280.4	\$7,107.8	\$7,909.7	\$9,708.7
Net Assets	\$7,569.0	\$9,455.0	\$9,807.0	\$10,100.0	\$12,644.0	\$5,525.0	\$6,216.4	\$9,506.2	\$9,423.0	\$5,870.7
Economic Asset Adjustments	\$273.6	\$331.9	\$263.7	\$229.3	\$263.7	\$577.6	\$649.9	\$333.2	\$356.9	\$613.7
Net Operating Assets	\$7,842.6	\$9,786.9	\$10,070.7	\$10,329.3	\$12,907.7	\$6,102.6	\$6,866.3	\$9,839.4	\$9,779.9	\$6,484.4
Debt & Debt Equivalents	\$1,091.6	\$2,266.9	\$2,246.7	\$2,219.3	\$4,970.7	\$4,976.6	\$5,599.4	\$3,336.0	\$4,055.5	\$5,288.0
Equity & Equivalents	\$6,816.0	\$7,581.0	\$7,919.0	\$8,097.0	\$7,776.0	\$551.0	\$620.0	\$6,384.8	\$5,474.7	\$585.5
Total Capital - Financing Sources	\$7,907.6	\$9,847.9	\$10,165.7	\$10,316.3	\$12,746.7	\$5,527.6	\$6,219.3	\$9,720.8	\$9,530.2	\$5,873.5
Capital Adjustments	(\$368.0)	(\$435.0)	(\$483.0)	(\$490.0)	(\$473.0)	(\$157.0)	(\$176.6)	(\$407.6)	(\$373.3)	(\$166.8)
Net Capital Financing Sources	\$7,539.6	\$9,412.9	\$9,682.7	\$9,826.3	\$12,273.7	\$5,370.6	\$6,042.7	\$9,313.2	\$9,156.9	\$5,706.6
Net Working Capital	(\$1,221.7)	(\$1,263.3)	(\$1,555.6)	(\$1,344.4)	(\$1,920.0)	(\$1,746.4)	(\$1,964.9)	(\$1,565.9)	(\$1,670.2)	(\$1,855.6)
Cost of Net Working Capital	(\$82.5)	(\$80.5)	(\$87.2)	(\$97.5)	(\$111.9)	(\$125.9)	(\$141.7)	(\$100.6)	(\$111.8)	(\$133.8)
% of Revenue	-1.59%	-1.33%	-1.31%	-1.37%	-1.41%	-1.40%	-1.41%	-1.37%	-1.40%	-1.41%
Operational Capital	\$144.9	\$513.7	\$289.1	\$393.9	(\$238.2)	\$66.2	\$74.5	\$204.9	\$74.0	\$70.4
Cost of Operational Capital	\$15.9	\$21.3	\$24.8	\$23.0	\$5.3	(\$5.9)	(\$6.6)	\$13.7	\$7.5	(\$6.3)
% of Revenue	0.31%	0.35%	0.37%	0.32%	0.07%	-0.07%	-0.07%	0.21%	0.11%	-0.07%
Productive Capital	\$3,778.9	\$5,225.7	\$4,898.1	\$4,942.9	\$4,906.8	\$5,988.2	\$6,737.6	\$5,192.3	\$5,279.3	\$6,362.9
Cost of Productive Capital	\$292.2	\$291.7	\$313.0	\$330.8	\$337.6	\$374.2	\$421.0	\$329.5	\$347.5	\$397.6
% of Revenue	5.61%	4.83%	4.71%	4.66%	4.26%	4.17%	4.19%	4.53%	4.37%	4.18%
Total Operating Capital	\$1,927.9	\$2,903.7	\$2,791.1	\$2,559.9	\$1,504.8	\$3,638.2	\$4,093.5	\$2,679.5	\$2,567.6	\$3,865.9
Cost of Total Operating Capital	\$163.3	\$156.5	\$176.1	\$179.9	\$139.3	\$176.6	\$198.7	\$165.7	\$165.3	\$187.7
% of Revenue	3.14%	2.59%	2.65%	2.54%	1.76%	1.97%	1.98%	2.30%	2.09%	1.97%
Non - Operating Capital	\$5,914.7	\$6,883.3	\$7,279.6	\$7,769.4	\$11,403.0	\$2,464.4	\$2,772.7	\$7,159.9	\$7,212.2	\$2,618.5
Cost of Non - Operating Capital	\$393.1	\$414.6	\$437.9	\$505.8	\$657.2	\$476.3	\$535.9	\$498.4	\$546.4	\$506.1
% of Revenue	7.55%	6.87%	6.59%	7.13%	8.30%	5.31%	5.33%	6.84%	6.91%	5.32%
Total Capital	\$7,842.6	\$9,786.9	\$10,070.7	\$10,329.3	\$12,907.7	\$6,102.6	\$6,866.3	\$9,839.4	\$9,779.9	\$6,484.4
Cost of Total Capital % of Revenue	\$556.4 10.69%	\$571.1 9.46%	\$614.0 9.24%	\$685.7 9.67%	\$796.5 10.06%	\$652.9 7.28%	\$734.6 7.31%	\$664.0 9.14%	\$711.7 9.00%	\$693.8 7.29%
Cost of Capital (WACC)	7.62%	6.48%	6.18%	6.72%	6.86%	6.87%	6.87%	6.62%	6.82%	6.87%
Capital Structure	04.004.5				A	24.070		40.000	A	4= 445 -
Debt & Debt Equivalents	\$1,091.6	\$2,266.9	\$2,246.7	\$2,219.3	\$4,970.7	\$4,976.6	\$5,599.4	\$3,336.0	\$4,055.5	\$5,288.0
Debt & Debt Equivalents % of Market Value	8.54%	17.39%	24.71%	20.17%	28.20%	23.13%	23.13%	23.08%	24.26%	23.13%
Preferred Equity	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Preferred Equity % of Market Value Market Value of Common Equity	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	\$11,695.1 91.46%	\$10,767.6	\$6,846.1 75.20%	\$8,783.6	\$12,657.1	\$16,539.7 76.87%	\$18,609.5	\$11,118.8	\$12,660.1	\$17,574.6
Common Equity % of Market Value Total Economic Market Value (MV)	97.46% \$12,786.7	82.61% \$13.034.6	75.29% \$9,092.8	79.83% \$11,002.8	71.80% \$17,627.8		76.87% \$24,208.8	76.92% \$14,454.9	75.74% \$16.715.7	76.87% \$22,862.6
Total %	100.00%	\$13,034.6 100.00%	100.00%	100.00%	100.00%	\$21,516.3 100.00%	100.00%	100.00%	\$16,715.7 100.00%	100.00%
Excess Cash	\$5,914.7	\$6,883.3		\$7,769.4		\$2,464.4	\$2,772.7			\$2,618.5
Excess Cash Economic Enterprise Value	\$6,872.0	\$6,003.3	\$7,279.6 \$1,813.2	\$3,233.4	\$11,403.0 \$6,224.9	\$2,464.4 \$19,051.9	\$2,772.7 \$21,436.1	\$7,159.9 \$7,294.9	\$7,212.2 \$9,503.4	\$2,616.5
Average Capital	\$7,001.9	\$8,476.3	\$9,547.8	\$9,754.5	\$11,050.0	\$8,822.2	\$5,706.6	\$9,530.1	\$9,875.5	\$7,264.4

Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC
Research: (646) 780-8880 research@tigressfp.com
410 Park Avenue New York NY, 10022 (212) 430-8700 www.tigressfinancialpartners.com

Tigress Financial Partners seeks to do business with the companies that are the subject of these reports. Please refer to the last three pages of this report for important certification, disclosure and disclaimer Information.

© 2019 Tigress Financial Partners LLC. No part of this report may be reproduced or redistributed in any form.



April 29, 2019 Page 7 of 11

VMware, Inc. Class A (VMW-US)

Software

Financial Analysis

Report Basis Reported Period Ending	LTM 12/31/2013	LTM 12/31/2014	LTM 12/31/2015	LTM 12/31/2016	LTM 02/02/2018	LTM 02/01/2019	NTM 01/31/2020	5 Yr Average	3 Yr Average	Current Trend
Return on Market Value (NOPAT / MV)	8.40%	7.83%	12.38%	11.66%	7.31%	8.78%	9.87%	9.59%	9.25%	9.33%
Return on Enterprise Value (NOPAT / EV)	15.63%	16.59%	62.07%	39.67%	20.71%	9.91%	11.15%	29.79%	23.43%	10.53%
Return on Capital (NOPAT / Average Capital)	15.34%	12.04%	11.79%	13.15%	11.66%	21.41%	24.08%	14.01%	15.41%	22.74%
Cost of Capital (WACC)	7.62%	6.48%	6.18%	6.72%	6.86%	6.87%	6.87%	6.62%	6.82%	6.87%
Economic Return Spread Capital Charge	7.72% \$533.7	5.56% \$549.2	5.60% \$590.5	6.43% \$655.7	4.81% \$757.5	14.54% \$606.0	16.36% \$681.8	7.39% \$631.8	8.59% \$673.1	15.45% \$643.9
Economic Profit (EP)	\$533.7 \$540.7	\$471.5	\$534.9	\$626.9	\$531.4	\$1,282.4	\$1,442.9	\$689.4	\$813.6	\$1,362.6
Economic Profit Improvement (EPI)	\$171.2	(\$69.2)	\$63.4	\$92.0	(\$95.6)	\$751.1	\$160.5	\$148.3	\$249.2	\$455.8
EP Growth	46.34%	-12.79%	13.45%	17.20%	-15.24%	141.35%	12.51%	28.79%	47.77%	76.93%
Economic Profit Margin on Sales	10.38%	7.81%	8.05%	8.84%	6.71%	14.29%	14.36%	9.14%	9.95%	14.32%
Economic Profit Per Share	\$1.26	\$1.10	\$1.26	\$1.49	\$1.31	\$3.14	\$3.54	\$1.66	\$1.98	\$3.34
GAAP Earnings Per Share Excess Cash Per Share	\$2.37 \$13.75	\$2.06 \$16.00	\$2.36 \$17.26	\$2.83 \$18.85	\$1.39 \$28.27	\$5.95 \$6.01	\$6.52 \$6.76	\$2.92 \$17.28	\$3.39 \$17.71	\$6.23 \$6.38
	·	·	·	·	·				·	·
Performance Drivers										
Sales Growth	13.06%	15.91%	10.16%	6.68%	11.69%	13.28%	12.00%	11.54%	10.55%	12.64%
Sales Growth Trend (ROC Sales Growth)	16.73%	14.77%	12.46%	8.07%	9.69%	12.64%	12.51%	11.53%	10.13%	12.58%
EBITDAR Margin	51.83%	47.68%	46.78%	50.10%	52.14%	55.70%	52.64%	50.48%	52.64%	54.17%
EBITDAR Growth	15.59%	6.62%	8.09%	14.24%	16.23%	21.02%	5.86%	13.24%	17.16%	13.44%
NOPBT Grouth	23.34%	20.02%	20.60%	22.46%	24.29%	25.05%	23.93%	22.48%	23.93%	24.49%
NOPBT Growth NOPAT Margin	32.21% 20.64%	-0.54% 16.91%	13.30% 16.93%	16.35% 18.09%	20.76% 16.27%	16.85% 21.05%	7.00% 19.58%	13.34% 17.85%	17.99% 18.47%	11.93% 20.31%
NOPAT Margin	40.01%	-5.00%	10.26%	13.97%	0.49%	46.52%	4.19%	13.25%	20.33%	25.35%
Economic Profit Margin on Sales (EP / Sales)	10.38%	7.81%	8.05%	8.84%	6.71%	14.29%	14.36%	9.14%	9.95%	14.32%
Economic Profit Growth	46.34%	-12.79%	13.45%	17.20%	-15.24%	141.35%	12.51%	28.79%	47.77%	76.93%
Economic Return Spread (ROC-WACC)	7.72%	5.56%	5.60%	6.43%	4.81%	14.54%	17.21%	7.39%	8.59%	15.88%
Economic Return Ratio (ROC / WACC) Economic Profit Momentum (∆EP/Capital)	201.31% 2.27%	185.86% -0.73%	190.59% 0.65%	195.60% 0.94%	170.14% -0.78%	311.62% 13.98%	350.62% 2.66%	210.76% 2.81%	225.79% 4.71%	331.12% 8.32%
Economic Profit Momentum (ΔΕΡ/Capital) Economic Profit Momentum Margin (ΔΕΡ/Sales)	3.29%	-1.15%	0.95%	1.30%	-1.21%	8.37%	1.60%	1.65%	2.82%	4.98%
Capital Growth	16.64%	24.85%	2.87%	1.48%	24.91%	-56.24%	12.51%	-0.43%	-9.95%	-21.86%
Capital Turns	0.69X	0.64X	0.69X	0.72X	0.65X	1.67X	1.66X	0.87X	1.01X	1.67X
EVC Acceleration Margin	3.72%	-1.33%	1.05%	1.38%	-1.35%	9.48%	1.79%	1.48%	3.40%	5.70%
EVC Acceleration Spread	2.87%	-0.99%	0.75%	0.96%	-0.98%	6.80%	1.82%	2.60%	2.61%	4.62%
Risk Factors										
Free Cash Flow (NOPAT - Δ Capital)	(\$1.0)	(\$852.7)	\$855.6	\$1,139.1	(\$1,158.6)	\$8,791.6	\$1,295.4	\$1,755.0	\$2,924.0	\$5,043.5
Free Cash Flow Rate (FCF / Capital) Free Cash Flow Yield (FCF / MV)	-0.01% -0.01%	-9.06% -6.54%	8.84% 9.41%	11.59% 10.35%	-9.44% -6.57%	163.70% 40.86%	21.44% 5.35%	33.13% 9.50%	55.28% 14.88%	92.57% 23.11%
Total Debt / Total Capital	14.48%	24.08%	23.20%	22.58%	40.50%	92.66%	92.66%	40.61%	51.92%	92.66%
Total Debt / EBITDAR	40.45%	78.78%	72.24%	62.46%	120.37%	99.57%	105.83%	86.68%	94.13%	102.70%
Excess Cash	\$5,914.7	\$6,883.3	\$7,279.6	\$7,769.4	\$11,403.0	\$2,464.4	\$0.0	\$7,159.9	\$7,212.2	\$1,232.2
Financial Leverage ((Total Debt - Excess Cash) /	-37.72%	-35.42%	-55.35%	-50.44%	-36.49%	11.68%	23.13%	-33.20%	-25.09%	17.40%
Pension Leverage (Net Pension Liability / MV) Equity Risk Index (S&P 500 = 1.00)	0.00% 1.17	0.00% 1.16	0.00% 1.16	0.00% 1.16	0.00% 1.16	0.00% 1.17	0.00% 1.17	0.00% 1.16	0.00% 1.17	0.00% 1.17
Stock Price Volatility	4.75	3.83	4.04	3.91	4.08	4.73	4.73	4.12	4.24	4.73
Sales Index (NL Sales)	8.56	8.71	8.80	8.87	8.98	9.10	9.22	8.89	8.98	9.16
Market Value Index (NL Market Value)	9.46	9.48	9.12	9.31	9.78	9.98	10.09	9.53	9.69	10.04
Size Index (NL Sales: MV)	9.01	9.09	8.96	9.09	9.38	9.54	9.65	9.21	9.33	9.60
Beta	1.25	1.24	1.24	1.24	1.24	1.26	1.26	1.24	1.25	1.26
TFP Adjusted Beta Stock Price Volatility	1.17 4.75	1.16 3.83	1.16 4.04	1.16 3.91	1.16 4.08	1.17 4.73	1.17 4.73	1.16 4.12	1.17 4.24	1.17 4.73
	4.75	0.00	4.04	0.01	4.00	4.75	4.70	7.12	7.27	4.70
Valuation Measures										
Total Economic Market Value (MV)	\$12,786.7	\$13,034.6	\$9,092.8	\$11,002.8	\$17,627.8	\$21,516.3	\$24,208.8	\$14,454.9	\$16,715.7	\$22,862.6
Economic Enterprise Value	\$6,872.0	\$6,151.3	\$1,813.2	\$3,233.4	\$6,224.9	\$19,051.9	\$21,436.1	\$7,294.9	\$9,503.4	\$20,244.0
Equity Market Value Total Capital	\$11,695.1 \$7,842.6	\$10,767.6 \$9,786.9	\$6,846.1 \$10,070.7	\$8,783.6	\$12,657.1 \$12,907.7	\$16,539.7 \$6,102.6	\$18,609.5 \$6,866.3	\$11,118.8 \$9,839.4	\$12,660.1 \$9,779.9	\$17,574.6 \$6,484.4
Market Value Created MVC (MV - Capital)	\$7,842.6 \$4,944.1	\$9,786.9 \$3,247.6	\$10,070.7 (\$977.9)	\$10,329.3 \$673.6	\$12,907.7 \$4,720.1	\$6,102.6 \$15,413.7	\$6,866.3	\$9,839.4 \$4,615.4	\$9,779.9 \$6,935.8	\$6,484.4
MVC Margin (MVC / Sales)	94.96%	53.81%	-14.71%	9.50%	59.59%	171.78%	172.56%	62.93%	86.75%	172.19%
MVC Spread (MVC / Capital)	63.04%	33.18%	-9.71%	6.52%	36.57%	252.58%	252.58%	46.91%	70.92%	252.58%
Current EVC Value (EP / WACC)	\$7,093.4	\$7,277.5	\$8,649.3	\$9,325.7	\$7,750.9	\$18,669.5	\$21,005.8	\$10,411.0	\$11,936.7	\$19,837.7
Current Operations Value COV	\$14,095.3	\$15,753.8	\$18,197.1	\$19,080.2	\$18,800.9	\$27,491.7	\$26,712.4	\$19,941.1	\$21,812.3	\$27,102.0
Current Operations Value Per Share Future Growth Value (MVC - EVA Value)	\$32.85 (\$1,308.6)	\$36.61 (\$2,719.2)	\$42.92 (\$9,104.4)	\$45.37 (\$8,077.4)	\$46.22 (\$1,173.0)	\$67.42 (\$5.975.4)	\$63.92 (\$2,503.6)	\$47.72 (\$5,486,3)	\$52.98 (\$5.096.6)	\$65.65 (\$4,239.5)
Future Growth Value Reliance (FGV / MV)	-10.23%	-20.86%	-100.13%	-73.41%	-6.65%	-27.77%	-10.34%	-37.95%	-30.49%	-18.54%
Share Price	\$89.71	\$82.52	\$56.57	\$78.73	\$122.72	\$150.51	\$150.51	\$98.21	\$117.32	\$150.51
Dividend Yield	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%				
Total Shareholder Return (TTM)	-4.71%	-8.01%	-31.45%	39.17%	55.87%	22.65%	0.00%	-34.75%	19.46%	28.29%
MV to IC Ratio	1.63X	1.33X	0.90X	1.07X	1.37X	3.53X	3.53X	1.47X	1.71X	3.53X
EV / EBITDAR Multiple EV / NOPBIT Multiple	2.55X 5.66X	2.14X 5.09X	0.58X 1.32X	0.91X 2.03X	1.51X 3.24X	3.81X 8.48X	4.05X 8.91X	1.95X 4.37X	2.25X 4.95X	3.94× 8.70×
EV / NOPST Multiple EV / NOPAT Multiple	6.40X	6.03X	1.61X	2.52X	4.83X	10.09X	10.90X	5.52X	6.39X	10.50
EV / ROP AT Multiple EV / EP Multiple	12.71X	13.05X	3.39X	5.16X	11.72X	14.86X	14.86X	10.58X	11.68X	14.86X
Future Growth Value (% of MV)	-10.23%	-20.86%	-100.13%	-73.41%	-6.65%	-27.77%	-10.34%	-37.95%	-30.49%	-18.54%
Current Operations Value (% of MV)	110.23%	120.86%	200.13%	173.41%	106.65%	127.77%	110.34%	137.95%	130.49%	118.54%
						100.00%	100.00%	100.00%	100.00%	100.00%
Market Value (COV + FGV %) Basic Shares Outstanding	100.00% 429.1	100.00% 430.4	100.00% 424.0	100.00% 420.5	100.00% 406.7	407.8	417.9	417.9	411.7	412.8

Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC
Research: (646) 780-8880 research@tigressfp.com
410 Park Avenue New York NY, 10022 (212) 430-8700 www.tigressfinancialpartners.com

Tigress Financial Partners seeks to do business with the companies that are the subject of these reports. Please refer to the last three pages of this report for important certification, disclosure and disclaimer Information.

© 2019 Tigress Financial Partners LLC. No part of this report may be reproduced or redistributed in any form.

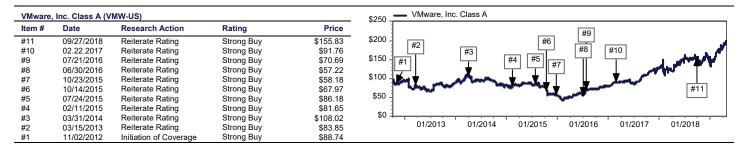


April 29, 2019 Page 8 of 11

VMware, Inc. Class A (VMW-US)

Software

Ratings History



Tigress Research Methodology Overview

We employ proprietary quantitative valuation models combined with dynamic fundamental analysis based on the principles of Economic Profit to formulate timely and insightful investment ratings, analysis, strategies, and recommendations.

We make key adjustments to reported financial data eliminating GAAP-based accounting distortions and measuring all companies on a cash operating basis.

Our proprietary research framework is a multi-factor model that scores and ranks companies based on their risk-adjusted ability to create Economic Profit relative to their current market value focusing on three key components:

Business Performance: Measuring economic profitability, growth and operating efficiency.

Risk: Measuring business sustainability, volatility, strength, and consistency.

Valuation: Linking business performance to market value. Measuring value created relative to capital employed and enterprise multiples of economic profit and cash flow.

We score and rank 24 key measurements of performance, risk, and value into relative market and industry investment recommendations.

Glossary of Key Terms and Measures

Excess Cash per Share: Excess Cash per Share is the amount of excess cash divided by basic shares outstanding. Excess Cash consists of all

cash and short-term securities less operating cash needed to run the business. Operating Cash is 5% of TTM net sales

revenue.

EBITDAR: Earnings Before Interest, Taxes, Depreciation, Amortization, and Restructuring and Rent Costs. This is especially

important when comparing companies that use a significant amount of leased assets like restaurants and retailers.

NOPAT: Net Operating Profit after Tax represents a company's after-tax cash operating profit excluding financing costs.

Total Invested Capital: Total Invested Capital the total cash investment that shareholders and debt holders have made during the life of the

company.

Return on Capital: Return on Capital equals NOPAT divided by Total Invested Capital. It is a key measure of operating efficiency. ROC

quantifies how well a company generates cash flow relative to the capital invested in its business.

Cost of Capital: Is the proportionately weighted cost of each category of capital – common equity, preferred equity and debt.

Economic Profit: Economic Profit is the net operating income after tax less the opportunity cost of the total capital invested. It is the most

important driver of shareholder value.

Current Operations Value: Current Operations Value is the portion of market value based on the discounted present value of the current earnings

stream assuming it remains constant forever.

Future Growth Value: Future Growth Value is the portion of market value based on un-earned Economic Profit

For more information on the key terms and measures, please review the Tigress Investment Research Guide to Company Valuation and Analysis.



April 29, 2019 Page 9 of 11

Contacts

Ivan Feinseth
Director of Research
(646) 780-8901 Direct
ifeinseth@tigressfp.com

Barney Greengrass
Capital Markets / Sales & Trading
(646) 780-8914 Direct
bgreengrass@tigressfp.com

Aaron Ju Research Analyst (646) 780-8887 Direct aaronju@tigressfp.com

Ernest Williams
Capital Markets / Sales & Trading
(646) 780-8886 Direct
ewilliams@tigressfp.com

Steven Pikowski
Operations / Sales & Trading
(646) 780-8894 Direct
spikowski@tigressfp.com

Jeanine Cerligione Capital Markets / Sales & Trading (646) 780-8902 Direct jcerligione@tigressfp.com

Rating Distribution (04/26/2019)

Analyst Certification

I, Ivan Feinseth, hereby certify that the views expressed herein accurately reflect my personal views about the subject company and their securities and that I have not been and will not be directly or indirectly compensated for expressing specific recommendations or views in the report.

Research Disclosures

Employees, officers, directors and shareholders of Tigress Financial Partners LLC and of any of Tigress Financial Partners LLC affiliated entities that are not directly involved with the production of any Tigress Research report (s) and / or their family members may buy / sell or hold securities for their own accounts contrary to the current recommendation expressed in any report published by Tigress Research.

Tigress Financial Partners LLC, as well as affiliates of Tigress Financial Partners LLC, provide or may seek to provide investment banking, consulting and / or other services to the companies and / or the officers, directors, and employees of the companies that are the subject of research reports published by Tigress Research.

Tigress Financial Partners research personnel, including the analyst(s) responsible for the production of this report, receive compensation based upon the overall profitability of the entire firm including profits derived from investment banking revenues.

Tigress Research Investment Rating Meanings and Distribution

Tigress Research employs a five-tier rating system for evaluating the investment opportunity and

	omposed into the rating system for evaluating the invocations appointment and		rating biothibation (6 1/20/2010)					
potential return associated with owning the common equity of rated firms within our research universe. The potential return is measured on a relative basis to the general market which is represented by the S&P 500 and to the subject company's industry peer group as indicated.				Companies Under Coverage				
Rating:	Meaning:		#	%	#	%		
Strong Buy:	Expect significant price gains in the price of the stock relative to its industry peer group and general market over the next 12 months.		16	14%	1	15%		
Buy:	Expect out-performance for the price of the stock relative to its industry peer group and general market over the next 12 months.		53	45%	5	70%		
Neutral:	Expect little or no outperformance opportunity over the next 12 months.		44	37%	1	15%		
Underperform:	Expect underperformance for the price of the stock relative to its industry peer group and general market over the next 12 months.		5	4%	0	0%		
Sell:	Expect price decline or significant relative market and industry underperformance over the next 12 months.		0	0%	0	0%		
Not Rated	No Current Research Rating		NA	NA	65	NA		
Partners LLC or or investment banking	panies under research coverage are companies in which Tigress Financial ne of its affiliates has received compensation for investment banking or nongeservices from the company, affiliated entities and / or its employees within the sor expects to do so within the next three months.	Total	118	100%	72	100%		

Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC
Research: (646) 780-8880 research@tigressfp.com
410 Park Avenue New York NY, 10022 (212) 430-8700 www.tigressfinancialpartners.com

Tigress Financial Partners seeks to do business with the companies that are the subject of these reports. Please refer to the last three pages of this report for important certification, disclosure and disclaimer Information.

© 2019 Tigress Financial Partners LLC. No part of this report may be reproduced or redistributed in any form.



April 29, 2019 Page 10 of 11

Specific Disclosures for the companies that are the subject of this Report

Company:	Disclosure:	
VMware, Inc. Class A (VMW-US)	14	
Kay Disclosura		

ney

- The Analyst or a household member responsible for the production of this report currently holds a position in securities of the company that is the primary subject of this report in a personal, related or beneficial account.
- The Analyst or a household member responsible for the production of this report beneficially owns one percent or more in securities of the company that is the primary subject of this report in a personal, related or beneficial account.
- Tigress Financial Partners LLC together with its affiliates beneficially owns one percent or more of the security that is the primary subject of this report.
- The Analyst or a household member responsible for the production of this report currently serves as an officer, director or advisory board member of the company that is the primary subject of this report.
- An employee of Tigress Financial Partners LLC, its affiliates or subsidiaries currently serves as an officer, director or advisory board member of the company that is the primary subject of this report.
- Tigress Financial Partners LLC, its affiliates or subsidiaries is acting as manager/co-manager, underwriter, selling group member, placement or sales agent regarding an offering of securities of this subject company/entity or one of its affiliates.
- Tigress Financial Partners LLC, its affiliates or subsidiaries has acted as manager/co-manager, underwriter, selling group member, placement or sales agent regarding an offering of securities of this subject company/entity or one of its affiliates within the past 12 months.
- Tigress Financial Partners LLC or an affiliated entity currently receives compensation for non-investment banking services from the company and / or employees and / or affiliated persons of the company that is the primary subject of this report.
- Within the last 12 months, Tigress Financial Partners LLC, or an affiliated entity has received compensation for investment banking services from the company that is the primary subject of this report.
- Within the last 12 months, Tigress Financial Partners LLC, or an affiliated entity has received compensation for non-investment banking 10. services from the company that is the primary subject of this report.
- Within the last 12 months, Tigress Financial Partners LLC, or an affiliated entity has received compensation for non-investment banking services from employees and / or affiliated persons of the company that is the primary subject of this report.
- In the next 3 months, Tigress Financial Partners LLC, or an affiliated entity, expects to receive compensation for investment banking services from the company that is the primary subject of this report.
- In the next 3 months, Tigress Financial Partners LLC, or an affiliated entity, expects to receive compensation for non-investment banking services from the company that is the primary subject of this report.
- Accounts managed by Tigress Financial Partners LLC, and / or an employee or an affiliated entity currently hold a position in the security that is the primary subject of this report.
- Tigress Financial Partners LLC and /or an affiliated entity currently has contracted the products and / or services of the company that is the primary subject of this report.



April 29, 2019 Page 11 of 11

Research Report Disclaimer

This report is produced for informational purposes only and is not a solicitation to buy or sell any securities or services from any companies or issuers mentioned herein or to participate in any particular trading strategy or in any jurisdiction in which such an offer or solicitation would violate applicable laws or regulations.

Tigress research is distributed in the United States by Tigress Financial Partners LLC a registered broker dealer with the Securities and Exchange Commission (SEC) and a member of the Financial Industry Regulatory Authority (FINRA).

The information contained herein has been obtained or derived from sources believed to be reliable but its accuracy and completeness is not guaranteed and should not be the sole basis for any investment decision but only to be used as a factor in the investment decision process.

This report does not provide individually tailored investment advice and has been prepared without regard to the individual financial circumstances and investment objectives of any person(s) receiving it. The analysis and conclusions herein are not a complete analysis of every material fact respecting any company, industry, or security. The opinions expressed in this report reflect the judgment of the author(s) at this date and are subject to change without further notice. Tigress Financial Partners is under no obligation to provide updates to recipients of any previously issued reports or recommendations.

The market value and expected income from any investment may vary because of changes in interest rates or foreign exchange rates, securities prices or market indexes, operational or financial conditions of the underlying companies or other factors. Past performance is not indicative of future performance. Estimates of future performance, research ratings, and target prices are based on assumptions that may not be realized. Unless otherwise stated, the cover page provides the most recently available closing price on the primary exchange for the subject company's securities/instruments.

Securities are offered through Tigress Financial Partners LLC a SEC Registered Broker Dealer and registered investment advisor and a member of FINRA/MSRB/SIPC which clears its securities transactions and provides custody of client accounts on a fully disclosed basis through Pershing LLC, a subsidiary of The Bank of New York Mellon. Securities in your account are protected up to \$500,000 of which \$250,000 can be for claims for cash awaiting reinvestment. Please note that SIPC does not protect against loss due to market fluctuation. For additional information, please go to www.sipc.org.

In addition to SIPC protection, Pershing provides Tigress Financial Partners LLC client accounts coverage in excess of SIPC limits from Lloyd's of London, in conjunction with other insurance companies. The excess of SIPC coverage provides an aggregate loss limit of \$1 billion for eligible securities over all client accounts and a per-client loss limit of \$1.9 million for cash awaiting reinvestment within the aggregate loss limit of \$1 billion. The excess of SIPC coverage does not protect against loss due to market fluctuation. For additional information, please go to www.lloyds.com. Pershing's excess of SIPC coverage is provided by Lloyd's of London in conjunction with XL Specialty Insurance Co., Axis Specialty Europe Ltd., Great Lakes Reinsurance (UK) PLC and Ironshore Specialty Insurance Co.

About Tigress Financial Partners LLC

Tigress Financial Partners is a specialized financial services firm providing expertise and services in investment banking, investment research, asset management, corporate advisory, and trade execution services.

Tigress Financial Partners provides its services to corporate entities, institutional investors, high-net worth individual investors, public and private pensions, federal, state and municipal governments.

Tigress Financial Partners LLC is a registered broker dealer and registered investment advisor with the Securities and Exchange Commission (SEC) and a member of the Financial Industry Regulatory Authority (FINRA), the Municipal Securities Rulemaking Board (MSRB) and a member of the Securities Investor Protection Corporation (SIPC).

Tigress Financial Partners LLC is a Woman-Owned Business Enterprise (WBE) and is nationally certified by WBENC, the Women's Business Enterprise National Council.

Tigress Financial Partners LLC is a wholly-owned subsidiary of Tigress Holdings LLC. For further information, please go to www.tigressfinancialpartners.com.

About BCS Global Markets

BCS Global Markets is affiliate of Tigress Financial Partners, and it holds a minority stake in its broker-dealer.

BCS Global Markets is the Global Markets and Investment Banking division of BCS Financial Group and offers prime services and global markets business lines to institutional clients in Russia and internationally. For further information, please go to https://www.bcsgm.com

No part of this publication may be reproduced, stored in a retrieval system, or transmitted in any form or by any means, electronic, mechanical, photocopying, recording, scanning or otherwise without prior expressed permission in writing from Tigress Financial Partners LLC. All trademarks, service marks and logos used in this report are trademarks or service marks or registered trademarks or service of their respective owners.

© 2019 Tigress Financial Partners LLC. All Rights reserved.