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## Square, Inc. Class A (SQ-US)

**Data Processing & Outsourced Services** 

- We are initiating research coverage on SQ with a Buy rating.
- SQ's comprehensive commerce ecosystem will continue to drive growth.
- Since its inception, SQ has achieved impressive growth, built tremendous brand equity and market presence.
- SQ's Gross Payment Volume (GPV) continues to grow at an impressive rate.
- SQ's ability to innovate and integrate new products on an increasingly automated platform will be the key driver of future shareholder value creation.

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### **Company Note**

# Square, Inc. Class A (SQ-US) Data Processing & Outsourced Services

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Research Action: Initiation of Coverage

Rating: Buy
Prior Rating: None
Price 05/18/2017: \$19.68
52 Week High / \$20.69
Low: \$8.42
Key Data: (TTM as of Mar-17)
Excess Cash per Share: \$2.46

**Annual Dividend:** \$0.00 **Dividend Yield:** 0.00% Ave. Volume (30 Day): 7.6M **Shares Outstanding:** 373.8M Float: 352.7M **Equity MV:** \$7,357.0M Sales TTM: \$1.791.0M Beta: 1.14 EBITDAR: \$285.6M NOPAT: (\$32.6)M \$1.093.8M **Total Invested Capital:** Return on Capital: -3.97% Cost of Capital: 6.94% **Economic Profit:** (\$89.6)M Market Value Added: \$4,013.3M **Current Operations Value:** -\$470.2M

\$5,577.3M

**Future Growth Value:** 

- We are initiating research coverage on SQ with a Buy rating. SQ's leading market position driven by its innovative technologies and comprehensive commerce ecosystem will continue to drive significant growth and accelerating Business Performance. SQ is driving growth through its on-going process of automation and integration of payment, business process, and ordering services on a technologically advanced platform, capable of scaling up significantly. SQ's ongoing investment in new technology will drive increasing market share penetration and future revenue growth. SQ's ability to generate greater Economic Profit will come over time as its capital investment drives future increasing Return on Capital. While SQ currently trading at a premium valuation to our intrinsic value measures, its ability to innovate and integrate new products on an increasingly automated platform will be the key driver of future shareholder value creation.
- SQ's comprehensive commerce ecosystem will continue to drive growth. SQ's advanced point-of-sale (POS) software and services platform enables sellers to process payments, manage orders, inventory, employees, payroll, scheduling and reservations at multiple locations efficiently and cost-effectively on an integrated platform. Square Capital provides its payment customers financing based on a user's level of payment flow. This is extremely profitable to SQ and especially helpful to its customers as small business owners are usually cash constrained and have difficulty obtaining working capital. SQ's ability to offer financing to some of the smallest merchants is also another driver of new customer acquisitions. SQ's food ordering service, Caviar, helps restaurants grow revenue by gaining access to new customers and offering a convenient electronic ordering process. SQ's managed payment solutions enables sellers to accept all types of electronic payments in all forms including credit cards with magnetic strips, EMV (Europay, MasterCard, and Visa) security chips, mobile applications that incorporate Near Field Communication (NFC) and online through Square Invoices, Square Virtual Terminal, or the seller's website. SQ's technology focused approach will continue to enable the development of new products that empower its customers' business growth and operating efficiency. SQ's innovative ability will continue to be the driver of new customer acquisitions and further growth of revenue and profitability.



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Square, Inc. Class A (SQ-US)

### **Data Processing & Outsourced Services**

- Since its inception, SQ has achieved impressive growth, built tremendous brand equity and market presence. From its launch in 2009, SQ has pioneered micro-merchant electronic payment acceptance. SQ enables individually operated business to accept credit cards and other electronic form of payments and today continues to service larger numbers of sellers accepting larger size transactions across many industry groups. SQ services all types of industries including food and retail along with all types of personal and professional services. SQ will also drive growth through expansion outside of the US as it now services sellers in Australia, Canada and Japan and will expand further internationally as it starts to offer its services in Asia. Europe and Latin America. In March 2017, SQ launched its mobile payment service in the U.K. the U.K. market represents a significant opportunity as it has an extremely high concentration of small to medium-size businesses. International expansion will be a key to further growth as the US market is highly competitive and saturated with competition from payment processors like First Data (FDC-US, Buy rated) which also sells payment terminals and software to merchants of all sizes, VeriFone (PAY-US, Buy rated) which has a very competitive product line of POS and mobile payment terminals as well as PayPal (PYPL-US, Non-rated) which offers peer to peer payment services.
- SQ's Gross Payment Volume (GPV) continues to grow at an impressive rate. In 2014, SQ's GPV was \$23.8 billion. It increased 50% to \$35.6 billion in 2015 and further increased 40% in 2016 to \$49.7 billion. The estimate for SQ's 2017 GPV is an increase of 20% to \$60 billion. Further, SQ's transaction size has been increasing significantly as well. In Q4 2016 large seller transactions represented 42% of total GPV versus 39% in Q4 2015. The adoption of larger transactions from sellers will continue to increase as SQ has successfully positioned itself as a main stream payment process provider with its tablet-based POS system, not only for processing payments but for managing order flow as well. SQ's key value proposition to its customers are tools that help them grow and better manage their businesses. This will be the key driver of SQ's sustainable growth.



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Square, Inc. Class A (SQ-US)

**Data Processing & Outsourced Services** 

SQ's ability to innovate and integrate new products on an increasingly automated platform will be the key driver of future shareholder value creation. SQ continues to develop new applications that incorporate more APIs (Application Program Interface) and SDKs (Software Development Kit) for use by both its internal product development team as well as external developers and business partners. SQ continues to integrate payment software and hardware with customer information and purchase histories to create an advanced marketing database for its customers. SQ helps its customers build customer profiles from its point-of-sale applications to enable better target marketing for its sellers. SQ continues to increase its functionality by creating more self-serve features. SQ is starting to incorporate artificial intelligence (AI) by using machine learning to automate internal and customer facing experiences. SQ is also launching industry specific POS platforms for retail and food service. SQ has made several acquisitions to expand its platform beyond just payment processing. These include scheduling, food ordering and delivery services. application development and photo sharing. SQ's competitive advantage is based on its ongoing integration of services onto its platform along with investment in new technology which will continue to drive new customer acquisitions and increasing revenue.



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Square, Inc. Class A (SQ-US)

**Data Processing & Outsourced Services** 

### **Acquisition History**

SQ has made several acquisitions to expand its platform beyond just payment processing. These include scheduling, food ordering and delivery services, application development and photo sharing.

Date	Company	Service Provided
Dec-2016	Main Line Delivery.com LLC	A restaurant ordering and delivery platform offering fast delivery with real time customer GPS tracking ability.
Mar-2015	Kili Technology Corp.	A developer of chips for secure payment processing and authentication enabling access and control for linked devices i.e. the Internet of things (IoT).
Feb-2015	FastBite Inc.	A developer of mobile applications for restaurants and food delivery applications.
Aug-2014	Caviar Inc.	A provider of online platforms enabling users to order food from local restaurants.
Feb-2014	Bookfresh LLC	A developer of appointment management and's applications and scheduling platforms.
Dec-2013	Evenly Inc.	A developer of electronic payment solutions allowing people to split bills and adjust payments to desired proportions.
Dec-2013	Viewfinder	A photo sharing application enabling users to organize share and relive your memories with people in an interactive group.



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Square, Inc. Class A (SQ-US)

## **Data Processing & Outsourced Services**

#### **Investment Thesis**

SQ continues to evolve from the pioneer of micro-merchant electronic transaction processing to a full-service technologically advanced POS platform. Before Square offered services, micro and cattle 20 merchants were unable to accept electronic based payments as merchant card services and traditional POS technology were too expensive and banks were unwilling to underwrite the cost of electronic payment systems because of low volumes. SQ unlocked and developed a large, underserved market. Since inception in 2009, Square has grown its annual transaction volume to almost \$50 billion as of the end of 2016. Our buy rating is based on SQ's ability to drive growth through ongoing innovation within its advanced comprehensive commerce ecosystem and gain further market share as a mainstream merchant card service and business as a payment facilitation platform provider.

#### **Price Chart**





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Square, Inc. Class A (SQ-US)

**Data Processing & Outsourced Services** 

### Financial Data

Report Basis	LTM	LTM	LTM	LTM	LTM	LTM	NTM	5 Yr	3 Yr	Current
Reported Period Ending	0	0	03/31/2014	03/31/2015	03/31/2016	03/31/2017	03/31/2018	Average	Average	Trend
Net Sales Revenue	\$0.0	\$0.0	\$0.0	\$935.7	\$1,395.8	\$1,791.0	\$975.2	\$824.5	\$1,374.2	\$1,383.1
Sales Growth	0.00%	0.00%	0.00%	0.00%	49.18%	28.31%	-45.55%	15.50%	25.83%	-8.62%
Sales Growth Trend	0.00%	0.00%	0.00%	0.00%	29.51%	36.66%	-16.01%	13.23%	22.06%	10.33%
Operating Cash Flow (EBITDAR)	\$0.0	\$1.6	\$6.1	\$77.4	\$140.3	\$285.6	\$111.4	\$102.2	\$167.8	\$198.5
EBITDAR Margin	0.00%	0.00%	0.00%	8.28%	10.05%	15.95%	11.43%	6.86%	11.43%	13.69%
EBITDAR Growth	0.00%	0.00%	282.00%	1166.86%	81.23%	103.56%	-60.99%	326.73%	450.55%	21.28%
Net Operating Profit Before Tax (NOPBT)	\$0.0	\$0.0	\$0.0	(\$107.6)	(\$123.0)	(\$32.6)	(\$71.9)	(\$52.6)	(\$87.7)	(\$52.3)
NOPBT Margin	0.00%	0.00%	0.00%	-11.50%	-8.81%	-1.82%	-7.38%	-4.43%	-7.38%	-4.60%
NOPBT Growth	0.00%	0.00%	0.00%	NA	-14.37%	73.49%	-120.59%	NA	Na	-23.55%
Cash Operating Income Tax	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Economic Tax Effective Rate	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Operating Profit After Tax (NOPAT)	\$0.0	\$0.0	\$0.0	(\$107.6)	(\$123.0)	(\$32.6)	(\$71.9)	(\$52.6)	(\$87.7)	(\$52.3)
NOPAT Margin	0.00%	0.00%	0.00%	-11.50%	-8.81%	-1.82%	-7.38%	-4.43%	-7.38%	-4.60%
NOPAT Growth	0.00%	0.00%	0.00%	NA	-14.37%	73.49%	-120.59%	NA	NA	-23.55%
Cash & Equivalents	\$0.0	\$0.0	\$0.0	\$227.3	\$472.3	\$990.5	\$831.9	\$338.0	\$563.4	\$911.2
Total Assets	\$0.0	\$0.0	\$0.0	\$584.5	\$945.1	\$1,591.1	\$1,336.4	\$624.1	\$1,040.2	\$1,463.8
Non - Interest Bearing Liabilities (NIBLs)	\$0.0	\$0.0	\$0.0	\$286.4	\$493.7	\$602.3	\$505.9	\$276.5	\$460.8	\$554.1
Net Assets	\$0.0	\$0.0	\$0.0	\$298.1	\$451.4	\$988.8	\$830.6	\$347.7	\$579.4	\$909.7
Economic Asset Adjustments	\$0.0	\$0.0	\$0.0	\$118.3	\$118.7	\$105.0	\$88.2	\$68.4	\$114.0	\$96.6
Net Operating Assets	\$0.0	\$0.0	\$0.0	\$416.4	\$570.0	\$1,093.8	\$918.7	\$416.1	\$693.4	\$1,006.3
Debt & Debt Equivalents	\$0.0	\$0.0	\$0.0	\$149.1	\$110.7	\$444.9	\$373.7	\$140.9	\$234.9	\$409.3
Equity & Equivalents	\$0.0	\$0.0	\$0.0	\$268.1	\$444.9	\$627.9	\$527.4	\$268.2	\$447.0	\$577.7
Total Capital - Financing Sources	\$0.0	\$0.0	\$0.0	\$417.2	\$555.6	\$1,072.9	\$901.1	\$409.1	\$681.9	\$987.0
Capital Adjustments	\$0.0	\$0.0	\$0.0	(\$0.8)	\$7.9	\$5.8	\$4.9	\$2.6	\$4.3	\$5.3
Net Capital Financing Sources	\$0.0	\$0.0	\$0.0	\$416.4	\$563.5	\$1,078.7	\$906.0	\$411.7	\$686.2	\$992.3
Net Working Capital	\$0.0	\$0.0	\$0.0	\$14.0	(\$79.5)	(\$22.8)	(\$19.1)	(\$17.7)	(\$29.4)	(\$20.9)
Cost of Net Working Capital	\$0.0	\$0.0	\$0.0	\$0.0	(\$2.0)	(\$3.5)	(\$3.0)	(\$17.1)	(\$1.9)	(\$3.3)
% of Revenue	0.00%	0.00%	0.00%	0.00%	-0.14%	-0.20%	-0.31%	-0.07%	-0.11%	-0.25%
Operational Capital	\$0.0	\$0.0	\$0.0	\$202.1	\$120.2	\$166.9	\$140.2	\$97.8	\$163.1	\$153.6
Cost of Operational Capital	\$0.0	\$0.0	\$0.0	\$0.0	\$9.9	\$10.0	\$8.4	\$4.0	\$6.6	\$9.2
% of Revenue	0.00%	0.00%	0.00%	0.00%	0.71%	0.56%	0.86%	0.25%	0.42%	0.71%
Productive Capital	\$0.0	\$0.0	\$0.0	\$277.6	\$201.3	\$243.4	\$204.5	\$144.5	\$240.8	\$224.0
Cost of Productive Capital	\$0.0	\$0.0	\$0.0	\$0.0	\$14.7	\$15.4	\$13.0	\$6.0	\$10.0	\$14.2
% of Revenue	0.00%	0.00%	0.00%	0.00%	1.05%	0.86%	1.33%	0.38%	0.64%	1.09%
Total Operating Capital	\$0.0	\$0.0	\$0.0	\$235.9	\$167.5	\$192.9	\$162.0	\$119.3	\$198.8	\$177.5
Cost of Total Operating Capital	\$0.0	\$0.0	\$0.0	\$0.0	\$12.4	\$12.5	\$10.5	\$5.0	\$8.3	\$11.5
% of Revenue	0.00%	0.00%	0.00%	0.00%	0.89%	0.70%	1.08%	0.32%	0.53%	0.89%
Non - Operating Capital	\$0.0	\$0.0	\$0.0	\$180.5	\$402.6	\$900.9	\$756.7	\$296.8	\$494.7	\$828.8
Cost of Non - Operating Capital	\$0.0	\$0.0	\$0.0	\$0.0	\$17.9	\$45.2	\$38.0	\$12.6	\$21.0	\$41.6
% of Revenue	0.00%	0.00%	0.00%	0.00%	1.28%	2.52%	3.89%	0.76%	1.27%	3.21%
Total Capital	\$0.0	\$0.0	\$0.0	\$416.4	\$570.0	\$1,093.8	\$918.7	\$416.1	\$693.4	\$1,006.3
Cost of Total Capital % of Revenue	\$0.0 0.00%	\$0.0 0.00%	\$0.0 0.00%	\$0.0 0.00%	\$30.3 2.17%	\$57.7 3.22%	\$48.5 4.97%	\$17.6 1.08%	\$29.3 1.80%	\$53.1 4.10%
Cost of Capital (WACC)	0.00%	0.00%	0.00%	0.93%	6.15%	6.94%	6.94%	2.80%	4.67%	6.94%
Capital Structure										
Debt & Debt Equivalents	\$0.0	\$0.0	\$0.0	\$149.1	\$110.7	\$444.9	\$373.7	\$140.9	\$234.9	\$409.3
Debt & Debt Equivalents % of Market Value	0.00%	0.00%	0.00%	22.45%	18.60%	11.00%	11.00%	13.29%	13.29%	11.00%
Preferred Equity	\$0.0	\$0.0	\$0.0	\$514.9	\$0.0	\$0.0	\$0.0	\$103.0	\$171.6	\$0.0
Preferred Equity % of Market Value	0.00%	0.00%	0.00%	77.55%	0.00%	0.00%	0.00%	9.71%	9.71%	0.00%
Market Value of Common Equity	\$0.0	\$0.0	\$0.0	\$0.0	\$484.6	\$3,599.2	\$3,023.1	\$816.8	\$1,361.3	\$3,311.2
Common Equity % of Market Value	0.00%	0.00%	0.00%	0.00%	81.40%	89.00%	89.00%	77.00%	77.00%	89.00%
Total Economic Market Value (MV)	\$0.0	\$0.0	\$0.0	\$664.0	\$595.4	\$4,044.1	\$3,396.8	\$1,060.7	\$1,767.8	\$3,720.5
Total %	0.00%	0.00%	0.00%	100.00%	100.00%	100.00%	100.00%	60.00%	100.00%	100.00%
Excess Cash	\$0.0	\$0.0	\$0.0	\$180.5 \$483.5	\$402.6	\$900.9	\$756.7 \$2.640.4	\$296.8	\$494.7	\$828.8
Economic Enterprise Value	\$0.0	\$0.0	\$0.0	\$483.5	\$192.8	\$3,143.2	\$2,640.1	\$763.9	\$1,273.2	\$2,891.7
Average Capital	\$0.0	\$0.0	\$0.0	\$0.0	\$490.0	\$821.1	\$992.3	\$262.2	\$437.0	\$906.7
	\$0.0	\$0.0	\$0.0	\$416.4	\$147.1	\$515.1	(\$172.7)	\$215.7	\$359.6	\$171.2

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### Square, Inc. Class A (SQ-US)

### **Data Processing & Outsourced Services**

eport Basis eported Period Ending	LTM 0	LTM 0	LTM 03/31/2014	LTM 03/31/2015	LTM 03/31/2016	LTM 03/31/2017	NTM 03/31/2018	5 Yr Average	3 Yr Average	Curr Tre
eturn on Market Value (NOPAT / MV)	0.00%	0.00%	0.00%	-16.20%	-20.66%	-0.81%	-0.68%	-7.53%	-12.56%	-0.7
eturn on Enterprise Value (NOPAT / EV)	0.00%	0.00%	0.00%	-22.25%	-63.80%	-1.04%	-0.87%	-17.42%	-29.03%	-0.9
eturn on Capital (NOPAT / Average Capital)	0.00%	0.00%	0.00%	0.00%	-25.11%	-3.97%	-3.34%	-5.82%	-9.69%	-3.6
ost of Capital (WACC)	0.00%	0.00%	0.00%	0.93%	6.15%	6.94%	6.94%	2.80%	4.67%	6.9
conomic Return Spread	0.00%	0.00%	0.00%	-0.93%	-31.25%	-10.91%	-9.16%	-8.62%	-14.36%	-10.0
apital Charge	\$0.0	\$0.0	\$0.0	\$0.0	\$30.1	\$56.9	\$47.8	\$17.4	\$29.0	\$52
conomic Profit (EP)	\$0.0	\$0.0	\$0.0	(\$107.6)	(\$153.1)	(\$89.6)	(\$75.2)	(\$70.0)	(\$116.7)	(\$82
conomic Profit Improvment (EPI)	\$0.0	\$0.0	\$0.0	(\$107.6)	(\$45.6)	\$63.6	\$14.3	(\$17.9)	(\$29.9)	\$39
EP Growth	0.00%	0.00%	0.00%	NA	-42.38%	41.52%	16.01%	NA	NA	28.7
Economic Profit Margin on Sales	0.00%	0.00%	0.00%	-11.50%	-10.97%	-5.00%	-7.71%	-5.49%	-9.16%	-6.3
conomic Profit Per Share	\$0.00	\$0.00	\$0.00	(\$0.32)	(\$0.90)	(\$0.26)	(\$0.22)	(\$0.30)	(\$0.49)	(\$0.
AAP Earnings Per Share	\$0.00	\$0.00	\$0.00	(\$0.48)	(\$0.59)	(\$0.25)	(\$0.19)	(\$0.26)	(\$0.44)	(\$0.
xcess Cash Per Share	\$0.00	\$0.00	\$0.00	\$0.54	\$1.21	\$2.46	\$2.06	\$0.84	\$1.41	\$2.
erformance Drivers										
ales Growth	0.00%	0.00%	0.00%	0.00%	49.18%	28.31%	-45.55%	15.50%	25.83%	-8.6
ales Growth Trend (ROC Sales Growth)	0.00%	0.00%	0.00%	0.00%	29.51%	36.66%	-16.01%	13.23%	22.06%	10.3
BITDAR Margin	0.00%	0.00%	0.00%	8.28%	10.05%	15.95%	11.43%	6.86%	11.43%	13.6
BITDAR Growth	0.00%	0.00%	282.00%	1166.86%	81.23%	103.56%	-60.99%	326.73%	450.55%	21.2
OPBT Margin	0.00%	0.00%	0.00%	-11.50%	-8.81%	-1.82%	-7.38%	-4.43%	-7.38%	-4.6
OPBT Growth	0.00%	0.00%	0.00%	NA	-14.37%	73.49%	-120.59%	NA	NA	-23.
OPAT Margin	0.00%	0.00%	0.00%	-11.50%	-8.81%	-1.82%	-7.38%	-4.43%	-7.38%	-4.
OPAT Growth	0.00%	0.00%	0.00%	NA	-14.37%	73.49%	-120.59%	NA	NA	-23.
conomic Profit Margin on Sales (EP / Sales)	0.00%	0.00%	0.00%	-11.50%	-10.97%	-5.00%	-7.71%	-5.49%	-9.16%	-6.
conomic Profit Growth	0.00%	0.00%	0.00%	NA NA	-42.38%	41.52%	16.01%	NA	NA	28.
conomic Return Spread (ROC-WACC)	0.00%	0.00%	0.00%	-0.93%	-31.25%	-10.91%	-10.27%	-8.62%	-14.36%	-10.
conomic Return Ratio ( ROC / WACC)	0.00%	0.00%	0.00%	0.00%	-408.40%	-57.26%	-48.10%	-93.13%	-155.22%	-52.
conomic Profit Momentum (ΔΕΡ/Capital)	0.00%	0.00%	0.00%	-25.83%	-8.09%	5.89%	1.58%	-5.60%	-9.34%	-32
conomic Profit Momentum (ΔΕΡ/Capital)	0.00%	0.00%	0.00%	-25.83% -11.50%	-3.27%	3.55%	1.47%	-2.24%	-9.34% -3.74%	2.
apital Growth	0.00%	0.00%	0.00%	0.00%	0.00%	91.40%	-16.01%	18.28%	30.47%	37.
apital Turns	0.00X	0.00X	0.00X	2.25X	2.48X	1.66X	1.08X	1.28X	2.13X	1
EVC Acceleration Margin EVC Acceleration Spread	0.00% 0.00%	0.00% 0.00%	0.00% 0.00%	0.00% 0.00%	-4.87% 0.00%	4.56% 12.98%	0.80% 1.75%	-1.84% -1.80%	-3.62% -11.39%	2. 8.
isk Factors	0.0078	0.0078	0.0078	0.00%	0.00%	12.90%	1.73%	-1.00/8	-11.3976	0
ree Cash Flow (NOPAT - ∆ Capital)	\$0.0	\$0.0	\$0.0	(\$524.0)	(\$270.1)	(\$547.7)	\$100.7	(\$268.4)	(\$447.3)	(\$22
ree Cash Flow Rate (FCF / Capital)	0.00%	0.00%	0.00%	-125.83%	-47.93%	-50.78%	11.12%	-44.91%	-74.85%	-19.
ree Cash Flow Yield (FCF / MV)	0.00%	0.00%	0.00%	-78.91%	-45.37%	-13.54%	2.97%	-27.57%	-45.94%	-5.
tal Debt / Total Capital	0.00%	0.00%	0.00%	35.80%	19.65%	41.25%	41.25%	19.34%	32.23%	41
otal Debt / EBITDAR	0.00%	0.00%	0.00%	192.52%	78.92%	155.76%	335.40%	85.44%	142.40%	245
xcess Cash	\$0.0	\$0.0	\$0.0	\$180.5	\$402.6	\$900.9	\$0.0	\$296.8	\$494.7	\$4
nancial Leverage ((Total Debt - Excess Cash) /	0.00%	0.00%	0.00%	-4.74%	-49.01%	-11.28%	11.00%	-13.01%	-21.68%	-0
ension Leverage (Net Pension Liability / MV)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0
quity Risk Index (S&P 500 = 1.00)	1.08	1.06	1.06	1.08	1.10	1.09	1.09	1.08	1.09	
tock Price Volatility	0.00	0.00	0.00	0.00	10.10	6.92	6.92	3.41	5.68	
ales Index (NL Sales)	0.00	0.00	0.00	6.84	7.24	7.49	6.88	4.31	7.19	
arket Value Index (NL Market Value)	0.00	0.00	0.00	6.50	6.39	8.31	8.13	4.24	7.06	
ize Index (NL Sales: MV)	0.00	0.00	0.00	6.67	6.82	7.90	7.51	4.28	7.13	
eta		1.09	1.10			1.14			1.14	
	1.12			1.12	1.15		1.14	1.12		
FP Adjusted Beta tock Price Volatility	1.08 0.00	1.06 0.00	1.06 0.00	1.08 0.00	1.10 10.10	1.09 6.92	1.09 6.92	1.08 3.41	1.09 5.68	
aluation Measures	0.00	0.00	0.00	0.00	10.10	0.32	0.32	5.41	5.00	
otal Economic Market Value (MV)	\$0.0	\$0.0	\$0.0	\$664.0	\$595.4	\$4,044.1	\$3,396.8	\$1,060.7	\$1,767.8	\$3,7
conomic Enterprise Value	\$0.0	\$0.0	\$0.0	\$483.5	\$192.8	\$3,143.2	\$2,640.1	\$763.9	\$1,273.2	\$2,8
quity Market Value	\$0.0	\$0.0	\$0.0	\$0.0	\$484.6	\$3,599.2	\$3,023.1	\$816.8	\$1,361.3	\$3,3
otal Capital	\$0.0	\$0.0	\$0.0	\$416.4	\$570.0	\$1,093.8	\$918.7	\$416.1	\$693.4	\$1,0
arket Value Created MVC (MV - Capital)	\$0.0	\$0.0	\$0.0	\$247.6	\$25.3	\$2,950.3	\$2,478.1	\$644.6	\$1,074.4	\$2,7
VC Margin (MVC / Sales)	0.00%	0.00%	0.00%	26.46%	1.82%	164.73%	254.12%	78.19%	78.19%	196
VC Spread (MVC / Capital)	0.00%	0.00%	0.00%	59.45%	4.45%	269.73%	269.73%	154.94%	154.94%	269
urrent EVC Value (EP / WACC)	\$0.0	\$0.0	\$0.0	(\$11,572.3)	(\$2,491.1)	(\$1,291.3)	(\$1,084.6)	(\$2,499.5)	(\$2,499.6)	(\$1,1
urrent Operations Value COV	\$0.0	\$0.0	\$0.0	(\$11,572.3)	(\$2,001.1)	(\$470.2)	(\$92.3)	(\$2,237.3)	(\$2,062.6)	(\$2
urrent Operations Value Per Share	\$0.00	\$0.00	\$0.00	(\$34.86)	(\$11.74)	(\$1.38)	(\$0.31)	(\$7.42)	(\$7.33)	(\$
uture Growth Value (MVC - EVA Value)	\$0.0	\$0.0	\$0.0	\$12,236.3	\$2,596.5	\$4,514.3	\$3,489.1	\$3,298.0	\$3,830.4	\$4,0
uture Growth Value Reliance (FGV / MV)	0.00%	0.00%	0.00%	1842.78%	436.11%	111.63%	102.72%	310.93%	216.67%	107
nare Price	\$0.00	\$0.00	\$0.00	\$0.00	\$15.28	\$17.28	\$17.28	\$6.51	\$10.85	\$1
vidend Yield	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		00	00	
otal Shareholder Return (TTM)	0.00%	0.00%	0.00%	0.00%	0.00%	13.09%	0.00%	-62.31%	66.67%	59
V to IC Ratio	0.00X	0.00X	0.00X	1.59X	1.04X	3.70X	3.70X	2.55X	2.55X	3
V / EBITDAR Multiple	0.00X	0.00X	0.00X	6.24X	1.37X	11.00X	23.69X	7.47X	7.59X	14
V / NOPBIT Multiple	0.00X	0.00X	0.00X	-4.50X	-1.57X	-96.39X	-36.70X	-14.51X	-14.51X	-58
V / NOPAT Multiple	0.00X	0.00X	0.00X	-4.50X	-1.57X	-96.39X	-36.70X	-14.51X	-14.51X	-55
V / EP Multiple	0.00X	0.00X	0.00X	-4.50X	-1.26X	-35.10X	-35.10X	-10.91X	-10.91X	-35
uture Growth Value (% of MV)	0.00%	0.00%	0.00%	1842.78%	436.11%	111.63%	102.72%	310.93%	216.67%	107
	0.00%	0.00%	0.00%	-1742 78%	-336 11%	-11 63%	-2 72%	-21() 93%	-116 67%	
urrent Operations Value (% of MV) arket Value (COV + FGV %)	0.00% 0.00%	0.00% 0.00%	0.00% 0.00%	-1742.78% 100.00%	-336.11% 100.00%	-11.63% 100.00%	-2.72% 100.00%	-210.93% 100.00%	-116.67% 100.00%	-7 100

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### **Tigress Research Methodology Overview**

We employ proprietary quantitative valuation models combined with dynamic fundamental analysis based on the principles of Economic Profit to formulate timely and insightful investment ratings, analysis, strategies and recommendations.

We make key adjustments to reported financial data eliminating GAAP-based accounting distortions and measuring all companies on a cash operating basis.

Our proprietary research framework is a multi-factor model that scores and ranks companies based on their risk-adjusted ability to create Economic Profit relative to their current market value focusing on three key components:

Business Performance: Measuring economic profitability, growth and operating efficiency.

Risk: Measuring business sustainability, volatility, strength and consistency.

Valuation: Linking business performance to market value. Measuring value created relative to capital employed and enterprise multiples of economic profit and cash flow.

We score and rank 24 key measurements of performance, risk and value into relative market and industry investment recommendations.

For more information on our research methodology, please review the Tigress Investment Research Guide to Company Valuation and Analysis.

### **Glossary of Key Terms and Measures**

Excess Cash per Share: Excess Cash per Share is the amount of excess cash divided by basic shares outstanding. Excess Cash consists of all

cash and short-term securities less operating cash needed to run the business. Operating Cash is 5% of TTM net sales

revenue

EBITDAR: Earnings Before Interest, Taxes, Depreciation, Amortization, and Restructuring and Rent Costs. This is especially

important when comparing companies that use a significant amount of leased assets like restaurants and retailers.

NOPAT: Net Operating Profit after Tax. Represents a company's after-tax cash operating profit excluding financing costs.

Total Invested Capital: Total Invested Capital the total cash investment that shareholders and debt holders have made during the life of

company.

Return on Capital: Return on Capital equals NOPAT divided by Total Invested Capital. It is a key measure of operating efficiency. ROC

quantifies how well a company generates cash flow relative to the capital invested in its business.

Cost of Capital: Is the proportionately weighted cost of each category of capital – common equity, preferred equity and debt.

**Economic Profit:** Economic Profit is the net operating income after tax less the opportunity cost of the total capital invested. It is the most

important driver of shareholder value.

Current Operations Value: Current Operations Value is the portion of market value based on the discounted present value of the current earnings

stream assuming it remains constant forever.

Future Growth Value: Future Growth Value is the portion of market value based on un-earned Economic Profit

For more information on the key terms and measures, please review the Tigress Investment Research Guide to Company Valuation and Analysis.



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Rating	Distribution	(3/21/2017)

Relationship

universe. The potential return is measured on a relative basis to the general market which is represented by the S&P 500 and to the subject company's industry peer group as indicated.		Companies Under Coverage			Companies Under Coverage*		
Rating:	Meaning:		#	%	#	%	
Strong Buy:	Expect significant price gains in the price of the stock relative to its industry peer group and general market over the next 12 months.		16	13%	0	0	
Buy:	Expect out-performance for the price of the stock relative to its industry peer group and general market over the next 12 months.		54	45%	4	80%	
Neutral:	Expect little or no outperformance opportunity over the next 12 months.		45	37%	1	20%	
Underperform:	Expect underperformance for the price of the stock relative to its industry peer group and general market over the next 12 months.		6	5%	0	0	
Sell:	Expect price decline or significant relative market and industry underperformance over the next 12 months.		0	0%	0	0%	
Not Rated	No Current Research Rating		NA	NA	62	NA	
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